

Parking District Services

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is growing in importance as a tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by developers nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total recommended FY05 Operating Budget for the Parking Districts Funds is \$19,729,620, an increase of \$769,960 or 4.1 percent from the FY04 Approved Budget of \$18,959,660. Personnel Costs comprise 14.0 percent of the budget for 47 full-time positions and two part-time positions for 41.4 workyears. Operating Expenses and Debt Service account for the remaining 86.0 percent of the FY05 budget.

Not included in the above recommendation is a total of \$621,800 and 5.2 workyears that are charged to Mass Transit. The funding and workyears for this item are included in the receiving department's budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding. Please see Section 5 for information related to the CIP.

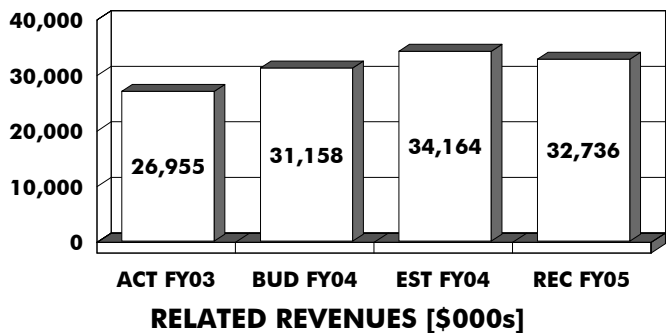
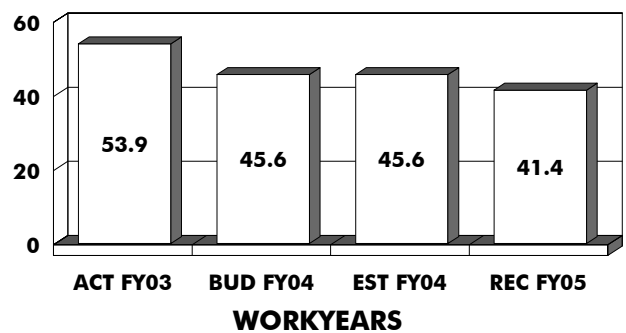
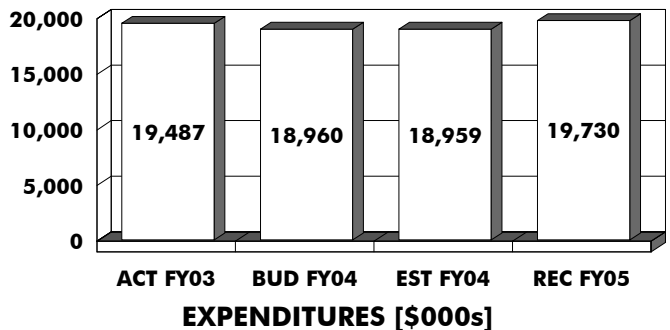
PROGRAM CONTACTS

Contact Debbie Yarrington of the Parking Districts Funds at 240.777.7602 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

Program Summary

	Expenditures	WYs
Parking Operations	5,257,830	19.6
Parking Facility Maintenance	2,958,140	15.5
Parking Facility Security and Safety	1,574,070	6.3
Fixed Costs	2,820,390	0.0
Debt Service	7,119,190	0.0
Totals	19,729,620	41.4

Trends



PROGRAM DESCRIPTIONS

Parking Operations

The program includes the management of the collection of all parking revenue from individual meters, electronic pay stations, cashiered facilities, sale of parking permits, parking fines, and the parking ad valorem tax. The program has overall responsibility for the accurate recordation of all parking revenue in the County accounting system.

The program is responsible for the management of all parking databases and the appeal process for all parking tickets written within the County. Parking Operations maintains regularly scheduled parking enforcement patrols in all Parking Districts, residential permit areas and certain parking areas in County facilities. The program also provides for the collection and analysis of information necessary for evaluating and resolving parking issues in designated areas, maintaining inventories of public and private parking spaces, and statistics for projecting County parking needs and responding to inquiries.

The program supports a balanced system of public parking which promotes the economic stability and growth of the County's central business districts. This is implemented through the design and construction of new parking facilities, including mixed use projects. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	4,932,140	24.6
Increase Cost: Professional services (ticket collections)	356,100	0.0
Increase Cost: Cashier/Garage Management at Silver Circle and Town Square Garages in Silver Spring	258,450	0.0
Increase Cost: Professional services (permit sales)	111,180	0.0
Add: Debit card payment system	100,000	0.0
Add: Autoview camera system	100,000	0.0
Enhance: Electronic meters	80,000	0.0
Increase Cost: Parking enforcement	45,290	0.0
Add: Chargeback from County Attorney	37,750	0.3
Increase Cost: Charges from Transit Services	28,460	0.0
Increase Cost: Meter revenue collection	15,620	0.0
Increase Cost: Equipment repair/maintenance	15,000	0.0
Increase Cost: Non-professional services (towing)	8,040	0.0
Increase Cost: Equipment rental	7,370	0.0
Decrease Cost: Cashier/Garage Management at Woodmont Garage	-38,720	0.0
Decrease Cost: Elimination of One-Time Items in FY04	-607,400	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-191,450	-5.3
FY05 CE Recommended	5,257,830	19.6

Parking Facility Maintenance

This program provides the maintenance of all parking lots, garages, and surrounding grounds. Facilities maintenance is programmed at a level which is designed to ensure the operational integrity of the facilities and the security of parking patrons. Maintenance of parking facilities includes: snow and ice removal; housekeeping services; equipment maintenance for elevators, electrical systems, and Heating, Ventilation, and Air-Conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, paint stripes, graffiti, doorframes, brick and block, meter posts, and woodwork due to vandalism, use, and age; and groundskeeping services.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,758,550	14.7
Enhance: Maintenance - painting	100,000	0.0
Add: Public Service Craftsworker	41,750	0.8
Increase Cost: Painting supplies	40,000	0.0
Increase Cost: Maintenance - elevator	16,650	0.0
Decrease Cost: Hazardous waste handling	-41,990	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	43,180	0.0
FY05 CE Recommended	2,958,140	15.5

Parking Facility Security and Safety

This program provides security services for parking facility patrons to protect against theft, vandalism, and threats to personal security. The goal of the program is a safe environment in parking facilities through the use of County law enforcement agencies, contract security guards, and the Service Corps (in Silver Spring and Wheaton only).

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	1,352,130	6.3
Increase Cost: Security services	94,500	0.0
Increase Cost: Living wage for security contract	50,000	0.0
Shift: Service coordinator	25,200	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	52,240	0.0
FY05 CE Recommended	1,574,070	6.3

Fixed Costs

This program contains cost items that involve long-term funding commitments, independent of the annual scope of program costs. Fixed costs included in this category are utility payments, insurance, and the long-term operating lease for the Garage 58 facility in the Silver Spring Parking District. The budgeted amount is based on anticipated rates and the proposed size and scope of the related unit or program.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,809,190	0.0
Increase Cost: Rental/leases	37,770	0.0
Decrease Cost: Utilities	-50,130	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	23,560	0.0
FY05 CE Recommended	2,820,390	0.0

Debt Service

This program provides the annual payment of principal and interest on bonded indebtedness for construction of parking facilities. Issuing long-term debt spreads the cost of a facility over a long period of time, usually 20 years, and enables the users, taxpayers, or ratepayers that benefit from the facility to pay for it over its useful life. Debt service is generally fixed for past bond issues, but future debt service is affected by current program decisions, interest rates, and the amount of bonds to be issued. The Bethesda and Silver Spring Parking Districts are the only districts with debt obligations.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	7,107,650	0.0
Increase Cost: Revenue bond principal payments	215,000	0.0
Decrease Cost: Revenue bond interest	-203,480	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	20	0.0
FY05 CE Recommended	7,119,190	0.0

BUDGET SUMMARY

	Actual FY03	Budget FY04	Estimated FY04	Recommended FY05	% Chg Bud/Rec
BETHESDA PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	839,838	894,740	917,512	906,500	1.3%
Employee Benefits	235,907	328,610	305,838	278,140	-15.4%
Bethesda Parking District Personnel Costs	1,075,745	1,223,350	1,223,350	1,184,640	-3.2%
Operating Expenses	3,633,106	3,704,670	3,734,960	3,839,630	3.6%
Debt Service G.O. Bonds	267,500	0	0	0	—
Debt Service Other	4,781,882	4,699,280	4,699,280	4,701,600	0.0%
Capital Outlay	42,964	0	0	0	—
Bethesda Parking District Expenditures	9,801,197	9,627,300	9,657,590	9,725,870	1.0%
PERSONNEL					
Full-Time	20	23	23	24	4.3%
Part-Time	1	0	0	0	—
Workyears	23.8	18.2	18.2	16.9	-7.1%
REVENUES					
Property Tax	3,443,038	4,001,980	3,594,200	3,736,110	-6.6%
Parking Fees	7,943,266	8,095,200	8,180,200	8,629,160	6.6%
Parking Fines	4,262,084	4,220,000	4,220,000	3,939,600	-6.6%
Investment Income	407,108	403,400	285,000	439,700	9.0%
Miscellaneous	94,051	303,000	96,590	352,530	16.3%
Bethesda Parking District Revenues	16,149,547	17,023,580	16,375,990	17,097,100	0.4%
MONTGOMERY HILLS PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	26,277	20,422	20,422	29,330	43.6%
Employee Benefits	8,329	6,808	6,808	9,380	37.8%
Montgomery Hills Parking District Personnel Costs	34,606	27,230	27,230	38,710	42.2%
Operating Expenses	62,125	55,900	55,500	60,670	8.5%
Capital Outlay	0	0	0	0	—
Montgomery Hills Parking District Expenditures	96,731	83,130	82,730	99,380	19.5%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.4	0.6	0.6	0.5	-16.7%
REVENUES					
Property Tax	56,954	60,270	59,460	63,410	5.2%
Investment Income	13,523	17,700	18,120	28,000	58.2%
Parking Fees	56,251	43,000	0	43,000	—
Parking Fines	9,867	29,000	21,000	29,000	—
Miscellaneous	0	0	420	0	—
Montgomery Hills Parking District Revenues	136,595	149,970	99,000	163,410	9.0%
SILVER SPRING PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	1,159,374	946,600	1,034,880	1,036,040	9.4%
Employee Benefits	276,099	433,240	344,960	296,340	-31.6%
Silver Spring Parking District Personnel Costs	1,435,473	1,379,840	1,379,840	1,332,380	-3.4%
Operating Expenses	4,441,310	4,518,450	4,488,160	5,336,170	18.1%
Debt Service G.O. Bonds	107,000	0	0	0	—
Debt Service Other	2,434,128	2,408,390	2,408,390	2,417,590	0.4%
Capital Outlay	195,000	0	0	0	—
Silver Spring Parking District Expenditures	8,612,911	8,306,680	8,276,390	9,086,140	9.4%
PERSONNEL					
Full-Time	18	20	20	20	—
Part-Time	1	1	1	1	—
Workyears	25.1	23.8	23.8	21.2	-10.9%
REVENUES					
Property Tax	3,261,597	3,362,520	3,447,080	3,667,830	9.1%
Parking Fees	4,859,503	4,800,000	5,163,100	6,657,180	38.7%
Parking Fines	1,112,783	1,410,000	1,410,000	1,424,100	1.0%

	Actual FY03	Budget FY04	Estimated FY04	Recommended FY05	% Chg Bud/Rec
Miscellaneous	65,885	3,000,000	6,303,380	1,935,000	-35.5%
Investment Income	127,407	135,000	136,000	523,700	287.9%
Silver Spring Parking District Revenues	9,427,175	12,707,520	16,459,560	14,207,810	11.8%
WHEATON PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	167,717	81,210	143,730	148,510	82.9%
Employee Benefits	46,021	110,430	47,910	51,080	-53.7%
Wheaton Parking District Personnel Costs	213,738	191,640	191,640	199,590	4.1%
Operating Expenses	762,138	600,910	600,910	618,640	3.0%
Capital Outlay	0	150,000	150,000	0	—
Wheaton Parking District Expenditures	975,876	942,550	942,550	818,230	-13.2%
PERSONNEL					
Full-Time	2	3	3	3	—
Part-Time	1	1	1	1	—
Workyears	4.6	3.0	3.0	2.8	-6.7%
REVENUES					
Property Tax	335,267	378,250	351,060	371,700	-1.7%
Parking Fees	539,018	484,800	484,800	489,650	1.0%
Parking Fines	290,333	350,000	350,000	353,500	1.0%
Miscellaneous	0	0	2,110	0	—
Investment Income	77,428	63,400	41,400	52,700	-16.9%
Wheaton Parking District Revenues	1,242,046	1,276,450	1,229,370	1,267,550	-0.7%
DEPARTMENT TOTALS					
Total Expenditures	19,486,715	18,959,660	18,959,260	19,729,620	4.1%
Total Full-Time Positions	40	46	46	47	2.2%
Total Part-Time Positions	3	2	2	2	—
Total Workyears	53.9	45.6	45.6	41.4	-9.2%
Total Revenues	26,955,363	31,157,520	34,163,920	32,735,870	5.1%

FUTURE FISCAL IMPACTS

Title	CE REC. FY05	FY06	FY07	(5000's) FY08	FY09	FY10
This table is intended to present significant future fiscal impacts of the department's programs.						
BETHESDA PARKING DISTRICT						
Expenditures						
FY05 Recommended	9,726	9,726	9,726	9,726	9,726	9,726
No inflation or compensation change is included in outyear projections.						
Debt Service	0	11	16	-1,063	-1,041	-2,680
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.						
Elimination of One-Time Items Approved in FY05	0	-150	-150	-150	-150	-150
Items recommended for one-time funding in FY05, including the autoview camera system and the debit card payment system, will be eliminated from the base in the outyears.						
Labor Contracts	0	42	87	95	95	95
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Subtotal Expenditures	9,726	9,628	9,679	8,608	8,630	6,991
MONTGOMERY HILLS PARKING DISTRICT						
Expenditures						
FY05 Recommended	99	99	99	99	99	99
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	2	4	4	4	4
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Subtotal Expenditures	99	101	103	103	103	103

Title	CE REC.	(\$000's)				
	FY05	FY06	FY07	FY08	FY09	FY10
SILVER SPRING PARKING DISTRICT						
Expenditures						
FY05 Recommended	9,086	9,086	9,086	9,086	9,086	9,086
No inflation or compensation change is included in outyear projections.						
Debt Service	0	7	21	-1,577	-1,562	-2,418
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.						
Labor Contracts	0	48	99	108	108	108
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Subtotal Expenditures	9,086	9,140	9,206	7,617	7,633	6,777
WHEATON PARKING DISTRICT						
Expenditures						
FY05 Recommended	818	818	818	818	818	818
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	8	16	17	17	17
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
Subtotal Expenditures	818	826	834	836	836	836

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN				BETHESDA PARKING LOT DISTRICT			
FISCAL PROJECTIONS	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base: Real/Improved (000)	838,500	918,800	1,029,800	1,146,400	1,257,700	1,323,300	1,376,200
Property Tax Collection Factor: Real Property	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base: Personal/Improved (000)	176,800	165,000	168,200	172,000	176,600	182,200	188,800
Property Tax Collection Factor: Personal Property	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%
Indirect Cost Rate	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	21,713,790	24,456,800	8,989,350	8,218,730	8,702,330	11,671,760	15,935,570
REVENUES							
Taxes	3,594,200	3,736,110	4,069,720	4,423,260	4,767,600	4,990,800	5,185,640
Charges For Services	8,180,200	8,629,160	8,985,370	9,030,290	9,075,450	9,120,820	9,162,980
Fines & Forfeitures	4,220,000	3,939,600	4,030,210	4,126,940	4,230,110	4,331,630	4,431,260
Miscellaneous	381,590	792,230	838,190	1,104,680	1,336,400	1,659,760	1,984,040
Subtotal Revenues	16,375,990	17,097,100	17,923,490	18,685,170	19,409,560	20,103,010	20,763,920
INTERFUND TRANSFERS (Net Non-CIP)	3,334,610	(5,932,680)	(5,965,900)	(6,034,240)	(6,105,870)	(6,191,040)	(6,280,840)
Transfers To The General Fund	(160,870)	(172,810)	(175,630)	(182,100)	(183,270)	(183,270)	(183,270)
Indirect Costs	(160,870)	(172,810)	(175,630)	(182,100)	(183,270)	(183,270)	(183,270)
Transfers To Special Fds: Tax Supported	(3,871,040)	(4,312,870)	(4,374,270)	(4,438,140)	(4,504,600)	(4,570,770)	(4,636,570)
TMD/BTS	(1,406,120)	(1,405,290)	(1,437,610)	(1,472,110)	(1,508,910)	(1,545,120)	(1,580,660)
Mass Transit PVN Transfer	(2,464,920)	(2,907,580)	(2,936,660)	(2,966,030)	(2,995,690)	(3,025,650)	(3,055,910)
Transfers To Special Fds: Non-Tax + ISF	(1,372,630)	(1,447,000)	(1,416,000)	(1,414,000)	(1,418,000)	(1,437,000)	(1,461,000)
Bethesda Urban District/BUP	(1,372,630)	(1,447,000)	(1,416,000)	(1,414,000)	(1,418,000)	(1,437,000)	(1,461,000)
Revenue Bond Proceeds/Private Lease	8,739,150	0	0	0	0	0	0
Revenue Bond Proceeds	8,739,150	0	0	0	0	0	0
TOTAL RESOURCES	41,424,390	35,621,220	20,946,940	20,869,660	22,006,020	25,583,730	30,418,650
CIP CURRENT REVENUE APPROP.	(7,310,000)	(6,458,000)	(3,100,000)	(2,488,000)	(1,726,000)	(1,018,000)	(867,000)
CIP BOND EXPENDITURES	0	(10,448,000)	0	0	0	0	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(4,958,310)	(5,024,270)	(5,024,270)	(5,024,270)	(5,024,270)	(5,024,270)	(5,024,270)
Debt Service: Revenue Bonds (Non-Tax Funds only)	(4,699,280)	(4,701,600)	(4,712,100)	(4,718,030)	(3,638,780)	(3,660,680)	(2,021,480)
Labor Agreement	n/a	0	(41,840)	(87,030)	(95,210)	(95,210)	(95,210)
Annualizations and One-Time	n/a	n/a	150,000	150,000	150,000	150,000	150,000
Subtotal PSP Oper Budget Approp / Exp's	(9,657,590)	(9,725,870)	(9,628,210)	(9,679,330)	(8,608,260)	(8,630,160)	(6,990,960)
TOTAL USE OF RESOURCES	(16,967,590)	(26,631,870)	(12,728,210)	(12,167,330)	(10,334,260)	(9,648,160)	(7,857,960)
YEAR END FUND BALANCE	24,456,800	8,989,350	8,218,730	8,702,330	11,671,760	15,935,570	22,560,690
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	59.0%	25.2%	39.2%	41.7%	53.0%	62.3%	74.2%
Assumptions: 1. Bond coverage (annual net revenues over debt service requirements) is maintained at about 257 percent in FY05. The minimum requirement is 125 percent. 2. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 3. Investment income is estimated to increase over the six years based upon projected cash balance. 4. Revenues for the air rights lease for Garage 49 are assumed in FY05 through FY10. 5. Revenue bond issue of \$9 million in FY04. 6. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY07. 7. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. 8. For more information regarding the CIP and related projects, refer to the FY05-10 Recommended CIP, Transportation Section.							

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN				MONTGOMERY HILLS PARKING LOT DISTRICT			
FISCAL PROJECTIONS	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	20,300	22,200	24,900	27,700	30,400	32,000	33,300
Property Tax Collection Factor: Real Property	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	1,900	1,800	1,800	1,800	1,800	1,900	2,000
Property Tax Collection Factor: Personal Property	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%
Indirect Cost Rate	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	769,290	744,440	776,430	818,980	872,040	937,120	1,012,570
REVENUES							
Taxes	59,460	63,410	69,820	76,480	82,890	87,260	90,920
Charges For Services	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Fines & Forfeitures	21,000	29,000	29,000	29,000	29,000	29,000	29,000
Miscellaneous	(24,460)	28,000	34,000	40,000	46,000	52,000	52,000
Subtotal Revenues	99,000	163,410	175,820	188,480	200,890	211,260	214,920
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(41,120)	(32,040)	(32,150)	(32,420)	(32,470)	(32,470)	(32,470)
Indirect Costs	(3,580)	(5,680)	(5,790)	(6,060)	(6,110)	(6,110)	(6,110)
Transfers To Special Fds: Tax Supported	(37,540)	(26,360)	(26,360)	(26,360)	(26,360)	(26,360)	(26,360)
MATS	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)
Mass Transit PVN Transfer	(26,930)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)
TOTAL RESOURCES	827,170	875,810	920,100	975,040	1,040,460	1,115,910	1,195,020
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(82,730)	(99,380)	(99,380)	(99,380)	(99,380)	(99,380)	(99,380)
Labor Agreement	n/a	0	(1,740)	(3,620)	(3,960)	(3,960)	(3,960)
Subtotal PSP Oper Budget Approp / Exp's	(82,730)	(99,380)	(101,120)	(103,000)	(103,340)	(103,340)	(103,340)
TOTAL USE OF RESOURCES	(82,730)	(99,380)	(101,120)	(103,000)	(103,340)	(103,340)	(103,340)
YEAR END FUND BALANCE	744,440	776,430	818,980	872,040	937,120	1,012,570	1,091,680
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	90.0%	88.7%	89.0%	89.4%	90.1%	90.7%	91.4%
Assumptions: 1. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 2. Investment income is estimated to increase over the six years based upon projected cash balance. 3. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY07. 4. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.							

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN				SILVER SPRING PARKING LOT DISTRICT				
FISCAL PROJECTIONS	FY04 APPROVED	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS								
Property Tax Rate: Real/Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base: Real/Improved (000)	960,400	987,100	1,081,700	1,212,300	1,349,600	1,480,600	1,557,900	1,620,200
Property Tax Collection Factor: Real Property	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base: Personal/Improved (000)	100,000	101,300	94,500	96,300	98,500	101,200	104,400	108,200
Property Tax Collection Factor: Personal Property	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%
Indirect Cost Rate	13.15%	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.4%	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	3,387,720	6,536,130	12,034,120	9,196,530	6,159,110	3,429,710	3,298,090	4,933,910
REVENUES								
Taxes	3,362,520	3,447,080	3,667,830	4,046,880	4,447,400	4,833,470	5,071,920	5,272,200
Charges For Services	4,800,000	5,163,100	6,657,180	6,706,750	6,756,820	6,807,390	6,858,460	6,910,050
Fines & Forfeitures	1,410,000	1,410,000	1,424,100	1,438,340	1,452,720	1,467,250	1,481,920	1,496,740
Miscellaneous	3,135,000	6,439,380	2,458,700	400,000	300,000	200,000	300,000	400,000
Subtotal Revenues	12,707,520	16,459,560	14,207,810	12,591,970	12,956,940	13,308,110	13,712,300	14,078,990
INTERFUND TRANSFERS (Net Non-CIP)	(731,450)	(908,180)	(3,588,260)	(1,881,950)	(1,842,320)	(1,774,650)	(1,803,650)	(1,845,650)
Transfers To The General Fund	(181,450)	(181,450)	(1,694,400)	(197,610)	(204,980)	(206,310)	(206,310)	(206,310)
Indirect Costs	(181,450)	(181,450)	(194,400)	(197,610)	(204,980)	(206,310)	(206,310)	(206,310)
Other	0	0	(1,500,000)	0	0	0	0	0
Transfers To Special Fds: Tax Supported	0	0	(494,520)	0	0	0	0	0
TMD	0	0	(494,520)	0	0	0	0	0
Transfers To Special Fds: Non-Tax + ISF	(550,000)	(726,730)	(1,399,340)	(1,684,340)	(1,637,340)	(1,568,340)	(1,597,340)	(1,639,340)
Urban District	(550,000)	(726,730)	(1,399,340)	(1,684,340)	(1,637,340)	(1,568,340)	(1,597,340)	(1,639,340)
TOTAL RESOURCES	15,363,790	22,087,510	22,653,670	19,906,550	17,273,730	14,963,170	15,206,740	17,167,250
CIP CURRENT REVENUE APPROP.	(1,525,000)	(1,777,000)	(4,371,000)	(4,607,000)	(4,638,000)	(4,048,000)	(2,640,000)	(1,661,000)
PSP OPER. BUDGET APPROP/ EXP'S.								
Operating Budget	(5,898,290)	(5,868,000)	(6,668,550)	(6,668,550)	(6,668,550)	(6,668,550)	(6,668,550)	(6,668,550)
Debt Service: Other (Non-Tax Funds only)	(2,408,390)	(2,408,390)	(2,417,590)	(2,424,290)	(2,438,440)	(840,190)	(855,940)	0
Labor Agreement	n/a	n/a	0	(47,600)	(99,030)	(108,340)	(108,340)	(108,340)
Subtotal PSP Oper Budget Approp / Exp's	(8,306,680)	(8,276,390)	(9,086,140)	(9,140,440)	(9,206,020)	(7,617,080)	(7,632,830)	(6,776,890)
TOTAL USE OF RESOURCES	(9,831,680)	(10,053,390)	(13,457,140)	(13,747,440)	(13,844,020)	(11,665,080)	(10,272,830)	(8,437,890)
YEAR END FUND BALANCE	5,532,110	12,034,120	9,196,530	6,159,110	3,429,710	3,298,090	4,933,910	8,729,360
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	36.0%	54.5%	40.6%	30.9%	19.9%	22.0%	32.4%	50.8%

Assumptions:

1. Bond coverage (annual net revenues over debt service requirements) is maintained at about 312 percent in FY05. The minimum requirement is 125 percent.
2. Property tax revenue is assumed to increase over the six years based on an improved assessable base.
3. Investment income is estimated to increase over the six years based upon projected cash balance.
4. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY07.
5. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
6. For more information regarding the CIP and related projects, refer to the FY05-10 Recommended CIP, Transportation Section.

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN			WHEATON PARKING LOT DISTRICT					
FISCAL PROJECTIONS	FY04 ESTIMATE	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS								
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	113,300	113,300	124,200	139,200	155,000	170,000	178,900	186,100
Property Tax Collection Factor: Real Property	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	12,400	12,400	11,600	11,800	12,100	12,400	12,800	13,300
Property Tax Collection Factor: Personal Property	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%
Indirect Cost Rate	13.15%	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	4,367,420	4,367,420	2,631,110	1,325,450	409,490	422,930	413,430	425,800
REVENUES								
Taxes	351,060	351,060	371,700	408,870	448,520	486,260	510,060	530,400
Charges For Services	484,800	484,800	489,650	494,540	499,490	504,490	509,530	514,630
Fines & Forfeitures	350,000	350,000	353,500	357,040	360,610	364,210	367,850	371,530
Miscellaneous	43,510	65,000	52,700	51,300	41,100	49,100	77,000	95,800
Subtotal Revenues	1,229,370	1,250,860	1,267,550	1,311,750	1,349,720	1,404,060	1,464,440	1,512,360
INTERFUND TRANSFERS (Net Non-CIP)								
Transfers To The General Fund	(25,200)	(25,200)	(25,550)	(29,670)	(30,850)	(31,060)	(31,060)	(31,060)
Indirect Costs	(25,200)	(25,200)	(25,550)	(29,670)	(30,850)	(31,060)	(31,060)	(31,060)
Transfers To Special Fds: Tax Supported	(499,860)	(499,860)	(469,430)	(477,210)	(485,380)	(493,970)	(502,480)	(510,890)
MATS	(227,390)	(227,390)	(237,400)	(242,860)	(248,690)	(254,910)	(261,030)	(267,030)
Mass Transit PVN Transfer	(272,470)	(272,470)	(232,030)	(234,350)	(236,690)	(239,060)	(241,450)	(243,860)
Transfers To Special Fds: Non-Tax + ISF	(756,070)	(756,070)	(972,000)	(957,000)	(966,000)	(977,000)	(1,026,000)	(1,068,000)
Urban District	(756,070)	(756,070)	(972,000)	(957,000)	(966,000)	(977,000)	(1,026,000)	(1,068,000)
Transfers From The General Fund	0	0	0	470,000	1,310,000	1,090,000	1,100,000	1,115,000
Operating Subsidy	0	0	0	470,000	1,310,000	1,090,000	1,100,000	1,115,000
TOTAL RESOURCES	4,315,660	4,337,150	2,431,680	1,643,320	1,586,980	1,414,960	1,418,330	1,443,210
CIP CURRENT REVENUE APPROP.								
PSP OPER. BUDGET APPROP/ EXP'S.	(742,000)	(742,000)	(288,000)	(408,000)	(330,000)	(166,000)	(157,000)	(157,000)
Operating Budget	(942,550)	(793,560)	(818,230)	(818,230)	(818,230)	(818,230)	(818,230)	(818,230)
Labor Agreement	n/a	n/a	0	(7,600)	(15,820)	(17,300)	(17,300)	(17,300)
Subtotal PSP Oper Budget Approp / Exp's	(942,550)	(793,560)	(818,230)	(825,830)	(834,050)	(835,530)	(835,530)	(835,530)
TOTAL USE OF RESOURCES	(1,684,550)	(1,535,560)	(1,106,230)	(1,233,830)	(1,164,050)	(1,001,530)	(992,530)	(992,530)
YEAR END FUND BALANCE	2,631,110	2,801,590	1,325,450	409,490	422,930	413,430	425,800	450,680
END-OF-YEAR RESERVES AS A								
PERCENT OF RESOURCES	61.0%	64.6%	54.5%	24.9%	26.6%	29.2%	30.0%	31.2%

Assumptions:

1. Property tax revenue is assumed to increase over the six years based on an improved assessable base.
2. Investment income is estimated to increase over the six years based upon projected cash balance.
3. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY07.
4. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY06-10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
5. For more information regarding the CIP and related projects, refer to the FY05-10 Recommended CIP, Transportation Section.

PUBLIC WORKS AND TRANSPORTATION

Operations

PROGRAM: Parking Facility Maintenance	PROGRAM ELEMENT: Parking Garage Elevator Maintenance
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PROGRAM MISSION:
To maintain elevators in County-owned parking garages in the Bethesda, Silver Spring, and Wheaton Parking Lot Districts to maximize the amount of time elevators are in service for customers

COMMUNITY OUTCOMES SUPPORTED:

- Responsive government
- Safe and convenient use of parking facilities

PROGRAM MEASURES

	FY01 ACTUAL	FY02 ACTUAL	FY03 ACTUAL	FY04 BUDGET	FY05 CE REC
Outcomes/Results: Average percentage of time elevators are in-service	94.1	96.4	95.0	95	97

Service Quality:

Efficiency:

Average maintenance cost per elevator per year (\$)	2,562	2,420	1,254	1,400	1,842
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Workload/Outputs:

Number of parking garage elevators	32	39	43	47	50
Number of parking garage elevator service calls	345	346	383	363	345

Inputs:

Expenditures - maintenance contracts (\$000) ^a	82	^b 70	53.9	65.8	^c 92.1
CIP expenditures - elevator modernization projects (\$000) ^a	1,282	484	38	38	1,896

Notes:

^aContractual services only; excludes a small amount of County staff time necessary to monitor the contracts.

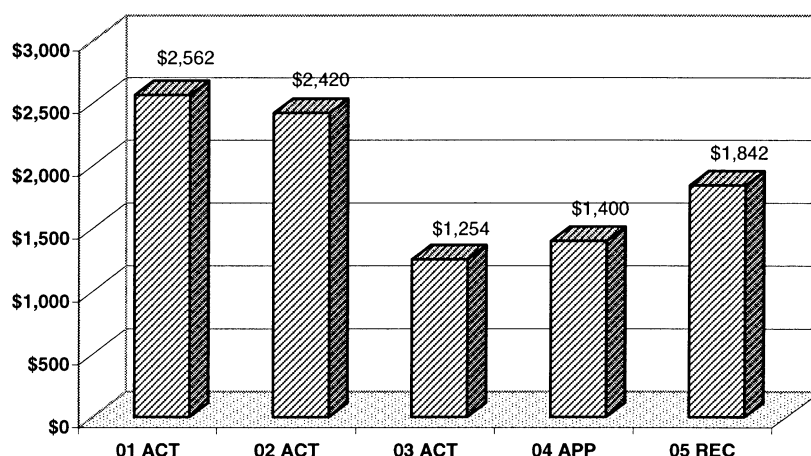
^bThe FY02 actual maintenance expenditures came in less than budgeted because of lower rates (due to a new contractor) and the exclusion of the elevators at Garages No. 5, 21, 49, and 55 (due to their warranty under the modernization).

^cFY05 expenditures include the elevators at Garages No. 5, 21, 49, and 55 coming out of warranty under the modernization. Also included are estimated expenditures for additional repairs needed to the elevators at Garages No. 42, 60, and 61 that are not the responsibility of the contractor under the new elevator warranty (which excludes maintenance needed because of vandalism or abuse of the elevators).

EXPLANATION:

Starting in FY99, in-service and out-of-service time has been tracked for all parking district garage elevators. Tracking of the number of elevator malfunctions requiring service calls to the elevator maintenance contractor began in FY01. A major CIP-funded modernization of older, high-maintenance elevators in parking garages was implemented in FY01 and FY02, which has helped to improve the average percentage of time in-service. Four elevators were deleted in November of 2002 with the demolition of Garage 1A. Four elevators were added in FY03 at Garage 36. Four new elevators were added in FY04 with the completion of Garage 42. Nine new elevators will be added in FY05 with the completion of Garages No. 60 and 61. One elevator will be removed in FY05 with the demolition of Garage No. 1.

Average Annual Maintenance Cost Per Elevator



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: County elevator maintenance contractor, Regional Services Centers.

MAJOR RELATED PLANS AND GUIDELINES: Capital Improvements Program.